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Kaizen Event Fieldbook: Foundation, Framework, and Standard Work for Effective Events

Mark R. Hamel

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Foreword by Arthur Byrne

Awarded the prestigious Shingo Research and Professional Publication Award in 2010!

Kaizen event effectiveness is a prerequisite for lean transformation success. It provides the necessary transformational jump-start, momentum, organizational learning and engagement, and sustainable, step-function improvements. The systemic use of kaizen events establishes the technical and cultural foundation for principle-driven kaizen--the powerful combination of kaizen events and daily kaizen activities. The *Kaizen Event Fieldbook* brings this all together as an indispensable reference for lean leaders and implementers within any industry and for use at any stage within the lean implementation journey.

One of lean's defining characteristics is learning by seeing, doing, and studying. In context with lean theory and lean leadership principles, readers will gain an understanding of the essential 'whys' and 'hows' of kaizen event standard work and event management, as well as a proven means to sustain the gains. The Fieldbook's multi-phase approach addresses strategy, pre-event planning, execution, and follow-through. Practical examples, over a hundred figures and tables, and many real-life Gemba Tales provide for an enriched learning experience. Also included is a chapter on the deployment of a kaizen promotion office, a glossary, and two appendices, which offer blank forms and an overview of daily kaizen.

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